DCI/IC 1592-75

11 June 1975

MEMORANDUM FOR: MPRRD Staff
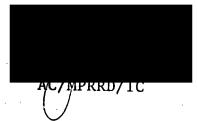
SUBJECT : IRAC

1. I thought it would be useful to convey to you the DCI's reaction to our recent efforts concerning the role of IRAC. General Wilson, Danny and I met with the Director on 9 June after he had a chance to review the package which was assembled last week (I have his copy if any of you would like to see his reaction to particulars).

2. Overall the DCI seems to share our concern about IRAC. In particular, he agreed that he will be getting more pressure in the future to demonstrate its utility while, at the same time, would not be very much more successful by trying to move it into the "program development" cycle than he had been. He therefore agreed that the "middle-of-the-road" approach we recommended seemed logical.

3. He did not agree that IRAC should function as a result of his tasking the members. He observed that IRAC should function vis-a-vis ICS, much in the same way that USIB functions with respect to the NIOs (i.e., he looks to the NIO to task the community for a study, not to a USIB member). He did feel that we ought not forget that IRAC must look back as well as forward, i.e., that it has an "audit" role. And, the primary tool for this is the KEP.

4. He then indicated those study efforts he felt IRAC might appropriately sponsor, using ICS as the catalyst:

- SEA DRAWDOWN
- R&D FUNDING STRATEGY
- ALTERNATE Management, organization, budget arrangements
- new analytical methodologies
- security compartmentation.

We noted that, even though we had included it in our package, we wondered whether this was a subject appropriate to IRAC; it seemed more logical for USIB concern. The DCI's reaction was "maybe IRAC can come up with some good ideas." We then suggested it as a topic of mutual USIB/IRAC interest.

5. We then drew the DCI's attention to the FY 77 issues list, making a special point that we were not advocating tabling the list at IRAC, but rather that we were taking this opportunity to run it by him as the list we would be working from in representing his concerns in the program development cycle. He agreed.

6. The DCI thanked us for an imaginative job addressing what he felt was a real problem.

7. As a post-script, the DCI asked General Wilson at pre-USIB on Tuesday whether he ought to unveil the "new look" for IRAC at the USIB meeting. General Wilson advised that it might be premature to prompt a full-scale USIB discussion before IRAC had met, but it might be worth mentioning briefly as something IRAC would be discussing.

8. Having created some momentum, it is important that we follow through and insure that the DCI's guidance be reflected in what we prepare for his use at IRAC on 19 June. The discussion on this item ought to prove very interesting. Unless the IRAC turns the concept around (an unlikely event) I think we'll be spending much more of our time catalyzing studies and preparing DCI resource memoranda which, if signed, will represent his guidance to the community.

STATINTL

AC/MPRRD/IC

cc: Gen. Wilson

STATINTL

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